



OPPORTUNITY ZONES 101



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Opportunity Zones

OVERVIEW

- Federal Tax Cuts and Jobs Act of 2017
- To spur private investment in low income communities
- Tax incentives to invest capital gains into real estate and operating businesses
- Two sets of proposed regulations issued so far some questions remain
- "Light Touch" regulatory framework



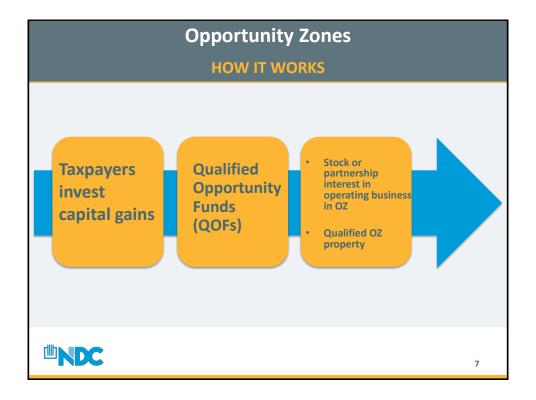
INCENTIVES

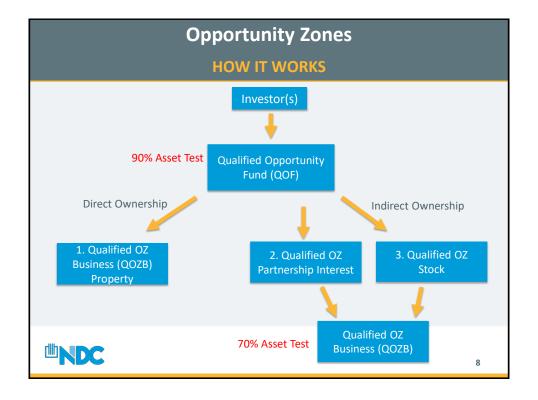
OZ offers three main benefits to investors:

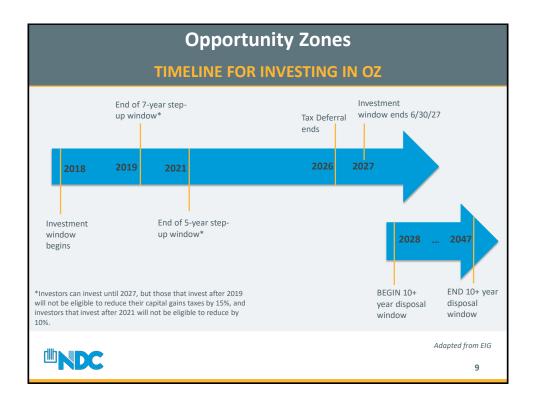
- 1. Deferral of Capital Gains Taxes
 - Until 12/31/2026
- 2. Reduction of Taxes
 - 10% at year 5
 - 15% at year 7
- 3. Exclusion of Future Taxes on OZ investment

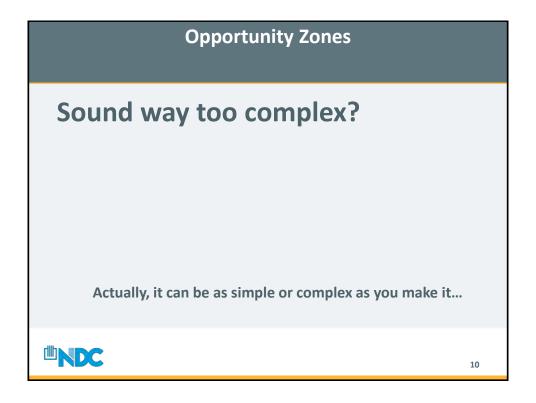












THE SIMPLER WAY*

Let's try simple...

- I made \$500,000 in stock market
- If I take it out, I have to pay capital gains tax

....A local restaurant needs capital to expand, -- it's located in an OZ! I know it's a good investment because my CPA has vetted it. Can I get a better deal by using OZs?

*This is just an example & not advice. Consult your CPA & attorney.



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THE SIMPLER WAY*

Biz owner & I agree on terms:

- Partnership? Stock ownership?
- Return on investment?
- Exit?

I form a Opportunity Zone fund:

- · Fill out the 2-page IRS form
- Understand the rules & work w/my CPA

After 10 years...

Any return I make (capital gain) is tax free

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THOSE BIG OZ FUNDS YOU'RE HEARING ABOUT (OR HOW THIS CAN GET WAY MORE COMPLEX)*

Real estate co. building waterfront condos

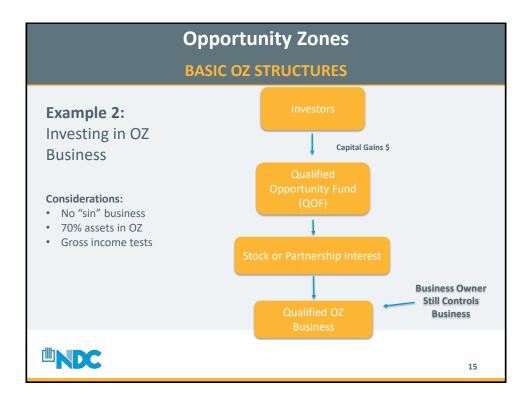
- Offering OZ fund for investors
 - This means they must follow lots of federal SEC rules & hire lots of attorneys & CPAs
 - Because fund management will be complex, you need to trust both the condo deal & the fund manager
- You, your CPA & attorney figures it's a good deal:
 - You are ok w/structure, return & exit
 - You don't need to form your own fund because they already have

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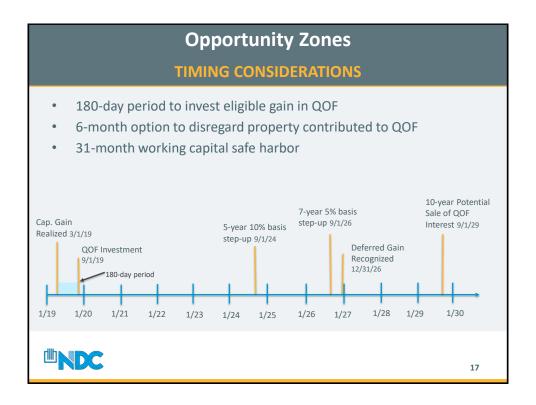


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Opportunity Zones BASIC OZ STRUCTURES Example 1: Single Investor Investing in Commercial Real Capital Gains \$ Estate Considerations Property must be purchased by unrelated party after 2017 OR leased Invests in project partnership • If leased, note that: Limited Partner, Other Member · Must be market rate (even if unrelated party) Timing of investment and project 14



Opportunity Zones KEY POINTS • Equity (not loans or grants) • Market-driven • Best for projects that appreciate over time • Little reporting • Property must be purchased after 2017 • Investments must create something new or "substantially improve" existing property





WE ASKED COMMUNITIES: WHAT DO YOU NEED?

Key partners: Federal Reserve Bank of San Francisco, Commerce, NDC, Philanthropy NW, Mission Investors Exchange, Seattle Foundation, OZ communities & more:

- 17+ workshops, listening sessions
- Statewide convening & Tribal reception



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COMMUNITIES TOLD US

Collaborations to share resources

- "Rising tide lifts all canoes" Jamestown S'Klallam Tribe Communities need:
- · Technical assistance
- Deal-development capacity
- Organization capacity
- Funding feasibility studies to design to get projects investment-ready



COMMUNITIES TOLD US

- OZ capital won't meet all project needs still need access to affordable, patient investment capital
- Types of projects include:
 - Tribal resiliency projects
 - Housing of all types
 - Health clinics
 - Industrial symbiosis
 - Community facilities



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OUR RESPONSE

Commerce invested \$500K to build a sustainable ecosystem that creates a pipeline of catalytic, community-driven projects. Partnerships are key!









COMMUNITY STRATEGIES

- Identify and educate an ecosystem of players:
 - Developers, investors, banks, nonprofits, financial advisors, accountants, community foundations, public entities, etc.
- Develop a local economic development strategy & pipeline of projects
 - Identify existing assets, opportunities, resources
 - · Identify risks (and how to mitigate them), barriers, things to change
- Cultivate relationships with investors (local, regional, national)
 - Marketing
- Coordinate and connect key players to get projects done!



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CONTACT INFORMATION

Melissa LaFayette
Field Director, NDC
mlafayette@ndconline.org

